

ILLUSTRATIVE REPORT OF THE BOARD OF DIRECTORS CONCERNING THE THIRD ITEM ON THE AGENDA OF THE ORDINARY SHAREHOLDERS' MEETING OF BREMBO S.P.A., CALLED ON 21 APRIL 2022 (SINGLE CALLING).

(prepared in accordance with art. 125-ter of the Legislative Decree Nr. 58 of February 24, 1998, as subsequently amended and integrated, and with Art 84-ter of Consob Regulation adopted through Resolution No. 11971 of 14 May 1999 as subsequently amended and integrated ("Issuers Regulation"))

3. Presentation of Brembo Group Consolidated Financial Statements for the year ended 31 December 2021, including the Directors' Report on Operations, the Statutory Auditors' Report, the Independent Auditors' Report and the Attestation of the Manager in Charge of Company's Financial Reports.

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Shareholders,

The following Illustrative Report – prepared pursuant to art. 125-ter, paragraph 1, of the Legislative Decree Nr. 58 of February 24, 1998, as subsequently amended and integrated (hereinafter "**TUF**") and Art. 84-ter of Consob Regulation adopted through Resolution No. 11971 of 14 May 1999, as subsequently amended and integrated – has been approved by the Board of Directors of Brembo S.p.A. ("**Brembo**" or "**Company**") held on 3 March 2022 and is available, according to the terms provided by laws and regulations, at the Company's registered office in Curno (Bergamo), Via Brembo 25, as well as on the corporate website www.brembo.com, "Investors" section, "For Shareholders", "Shareholders' Meeting", and through the mechanism for the storage of regulated information (www.1info.it).

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With reference to the third item on the agenda of the Ordinary Shareholders' Meeting, the Board of Directors is submitting to your examination and approval, according to the law, Brembo Group Consolidated Financial Statements for the year ended 31 December 2021, prepared by Brembo S.p.A. as a joint-stock company controlling other companies in compliance with the provisions of art. 25 of the Legislative Decree of 9 April 1991, n. 127, and of IFRS 10, including the Board of Directors' Report on Operations, the Statutory Auditors' Report, the Independent Auditors' Report (Drafted according to UE Regulation 537/2014 and the Italian Legislative Decree No. 135 of 2016) and the Attestation of the Manager in Charge of the Company's Financial Reports, pursuant to Article 154-bis, paragraph 5, of TUF.

At this regard, we thereby inform you that that Brembo Group Consolidated Financial Statements for the year ended 31 December 2021 was drafted in accordance with the European Regulation (EC) no. 1606/2002 of the European Parliament and of the Council, in compliance with the international accounting standards (IFRS) in force at 31 December 2021, issued by the International Accounting Standard Board (IASB) and adopted by Italian and European laws and regulations, pro tempore in force and applicable, included the Commission Delegated Regulation (EU) 2019/815 of 17 December 2018 ("ESEF Regulation).

Brembo Group Consolidated Financial Statements for the year ended 31 December 2021 provides:

- Revenue from Contracts with Customers Euro 2,777,556 thousand;
- Operating Costs Euro and the Net Charges/Income Euro (2,489,575) thousand;
- Net Result from Financial Activities Euro (1,190) thousand;
- Result Before Taxes Euro 286,791 thousand; and
- Net Result for the Period Euro 215,537 thousand.

In the meeting of 3 March 2022, the Board of Directors of Brembo S.p.A. has analysed and approved Brembo Group Consolidated Financial Statements for the year ended 31 December 2021.

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It bears also recalling that all documents are made available at the Company's registered office in Curno (Bergamo), Via Brembo 25, as well as on the corporate website www.brembo.com, Investors section, Reports, and through the mechanism for the storage of regulated information "*1info-storage*" (www.1info.it).

Should any participant wish to receive a paper format of the above mentioned documentation, a request can be sent to ir@brembo.it no later than 31 March 2022 so that the Company could arrange and satisfy the request.

The documentation includes:

- the Directors' Report on Operations at 31 December 2021, included the Statutory Auditors' Report.
- the Consolidated Financial Statements for the year ended 31 December 2021.
- the Explanatory Notes to the Consolidated Financial Statements for the year ended 31 December 2021.
- the Independent Auditors' Report on the Consolidated Financial Statements related to the year ended 31 December 2021 pursuant to Articles 14 and 16 of Legislative Decree No. 39 of 27 January 2010, as amended by the Legislative Decree No. 135/2016.
- the Attestation of the Manager in Charge of the Company's Financial Reports and of the Legal Representative and the Executive Chairman of Brembo, pursuant to Article 154-*bis*, paragraph 5, of TUF.

In light of the foregoing, the Shareholders' Meeting of Brembo S.p.A. is invited to examine Brembo Group Consolidated Financial Statements at 31 December 2021.

Stezzano, 3 March 2022

On behalf of the Board of Directors
The Executive Chairman
signed by Matteo Tiraboschi